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Chief Executive

**Station Manager John Buck
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Chief Executive**

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07 March 2008

Dear Mr Buck

Lancashire Fire and Rescue Service Draft Risk Management Plan 2008 / 11

Thank you for the opportunity to comment on your 2008/11 Risk Management Plan.

Generally we support the approach you are taking but there are a number of comments that we would wish to make:-

On Page 9, Planning for Further Improvement, the issue of economic migrant workers is included as a new challenge. The impact of migrant workers in the County present challenges to many organisations and agencies not least within Lancaster District with an influx of migrant workers into Morecambe. Whilst you identify this issue as a risk you do not set out the nature of that risk nor within your action plan do you seem to have identified any actions aimed at mitigating this particular risk.

On page 14, I congratulate you and your colleagues in achieving reductions in levels of deaths and injuries resulting from accidental dwelling fires and deliberate primary and secondary fires but note that levels remain high in Lancashire in comparison with other fire authorities. I do not see specifically within the plan how you intend to "narrow the gap" other than possibly through the new Lancashire Local Area Agreement.

Your Action Plan links well generally to the strategic objectives you have set yourselves and I do agree with your view that SMART local key performance indicators should be developed. In developing these indicators I would recommend that wherever possible 'cross cutting indicators' be developed that support the objectives of other partners.

[2]

With regard to the longer term, I note your comments on Page 9 with regard to partnerships and the duty to co-operate in the LAA. The Fire and Rescue Service is also a statutory partner in Crime and Reduction Disorder Partnerships and in light of the many changes being planned for future inspection regimes and the emergence of Comprehensive Area Assessments, I would wish to see the Service explicitly acknowledge the strategic importance of these partnerships and the maximise its allocation of resources to them.

Yours sincerely

DRAFT

MARK CULLINAN
CHIEF EXECUTIVE